

LEIFRAS CO., LTD. AND SUBSIDIARIES
UNAUDITED INTERIM CONDENSED CONSOLIDATED BALANCE SHEETS

	December 31, 2025 JPY	June 30, 2026 JPY (Unaudited)	June 30, 2026 US\$ (Unaudited)
ASSETS			
CURRENT ASSETS			
Cash and Cash Equivalents	2,524,082,266	2,591,813,994	15,938,835
Accounts receivable, net	731,083,491	655,589,901	4,031,670
Inventories, net	21,578,477	23,882,759	146,871
Prepaid expenses	158,040,280	159,110,735	978,481
Other current assets	38,219,685	26,623,593	163,727
TOTAL CURRENT ASSETS	3,473,004,199	3,457,020,982	21,259,584
NON-CURRENT ASSETS			
Property and equipment, net	96,456,471	97,668,996	600,633
Intangible assets, net	29,631,015	113,647,566	698,897
Operating lease right-of-use assets	482,694,859	480,682,783	2,956,047
Finance lease right-of-use assets	236,908,226	266,307,429	1,637,706
Long-term deposits	150,216,792	168,875,717	1,038,532
Long-term investment	5,736,500	26,986,500	165,958
Deferred tax assets, net	164,082,227	144,808,910	890,529
Goodwill	27,999,994	160,524,039	987,172
Other non-current assets	8,470,398	21,447,986	131,899
TOTAL NON-CURRENT ASSETS	1,202,196,482	1,480,949,926	9,107,373
TOTAL ASSETS	4,675,200,681	4,937,970,908	30,366,957
LIABILITIES AND SHAREHOLDERS' EQUITY			
CURRENT LIABILITIES			
Short-term loans	100,000,000	100,000,000	614,968
Current portion of long-term loans	151,030,000	75,013,000	461,306
Bond payable, current	40,000,000	80,000,000	491,975
Accounts payable	196,849,154	86,843,874	534,062
Accrued liabilities	1,160,996,435	1,190,944,650	7,323,932
Income tax payable	43,499,500	15,797,100	97,147
Contract liabilities, current	154,074,620	362,735,094	2,230,706
Operating lease liabilities, current	138,880,117	158,454,943	974,448
Finance lease liabilities, current	88,017,810	98,236,175	604,121
Other current liabilities	176,592,537	128,245,967	788,673
TOTAL CURRENT LIABILITIES	2,249,940,173	2,296,270,803	14,121,338
NON-CURRENT LIABILITIES			
Long-term loans, net of current portion	24,422,000	5,871,000	36,105
Bond payable, non-current	18,175,440	152,289,808	936,534
Contract liabilities, non-current	12,817,448	16,117,926	99,120

Operating lease liabilities, non-current	347,365,643	319,835,831	1,966,889
Finance lease liabilities, non-current	144,989,192	164,032,009	1,008,745
Assets retirement obligations	30,775,915	30,984,183	190,543
Deferred tax liabilities, net	-	28,777,638	176,973
TOTAL NON-CURRENT LIABILITIES	578,545,638	717,908,395	4,414,909
TOTAL LIABILITIES	2,828,485,811	3,014,179,198	18,536,247

COMMITMENTS AND CONTINGENCIES

SHAREHOLDERS' EQUITY

Ordinary shares, 80,000,000 shares authorized; 26,560,660 shares issued and 26,160,619 shares outstanding as of December 31, 2025 and June 30, 2026,	409,833,241	409,833,241	2,520,345
Additional paid-in capital	786,906,631	786,906,631	4,839,227
Treasury shares, 400,041 shares as of December 31, 2025 and June 30, 2026,	-100,012,265	-100,012,265	-615,044
Retained earnings	749,987,263	827,064,103	5,086,182
TOTAL SHAREHOLDERS' EQUITY	1,846,714,870	1,923,791,710	11,830,710
TOTAL LIABILITIES AND SHAREHOLDERS' EQUITY	4,675,200,681	4,937,970,908	30,366,957